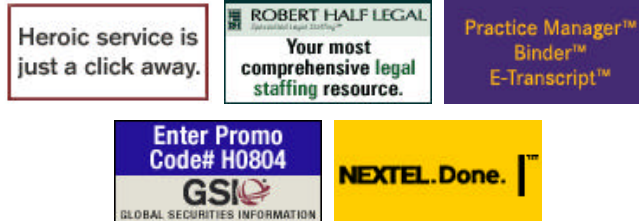


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**THE AM LAW 200**

2003 Rank	2002 Rank	Firm	City	Gross Revenue	# Lawyers
101	100	<a href="#">Cozen O'Connor</a>	Philadelphia	\$188,000,000	446
102	101	<a href="#">Ballard Spahr Andrews &amp; Ingersoll</a>	Philadelphia	\$187,000,000	416
103	91	<a href="#">Locke Liddell &amp; Sapp</a>	Dallas	\$185,000,000	335
104	109	<a href="#">Hughes Hubbard &amp; Reed</a>	New York	\$183,000,000	303
105	164	<a href="#">Faegre &amp; Benson</a>	Minneapolis	\$182,500,000	447
106	109	<a href="#">Irell &amp; Manella</a>	Los Angeles	\$176,000,000	221
107	111	<a href="#">Pepper Hamilton</a>	Philadelphia	\$175,500,000	385
108	N/A	<a href="#">Kasowitz, Benson, Torres &amp; Friedman</a>	New York	\$173,500,000	149
109	105	<a href="#">Littler Mendelson</a>	San Francisco	\$173,000,000	375
110	117	<a href="#">Kramer Levin Naftalis &amp; Frankel</a>	New York	\$172,000,000	265
111	114	<a href="#">Williams &amp; Connolly</a>	Washington, D.C.	\$169,000,000	212
112	112	<a href="#">Robins, Kaplan, Miller &amp; Ciresi</a>	Minneapolis	\$166,000,000	236
113	108	<a href="#">McKenna Long &amp; Aldridge</a>	National	\$165,500,000	333
114	102	<a href="#">Quarles &amp; Brady</a>	Milwaukee	\$164,000,000	413
115	99	<a href="#">Kelley Drye &amp; Warren</a>	New York	\$161,000,000	282
115	131	<a href="#">Manatt, Phelps &amp; Phillips</a>	Los Angeles	\$161,000,000	270
117	119	<a href="#">Davis Wright Tremaine</a>	Seattle	\$160,500,000	382
118	118	<a href="#">Sutherland Asbill &amp; Brennan</a>	Atlanta	\$158,000,000	325
118	113	<a href="#">Swidler Berlin Shereff Friedman</a>	Washington, D.C.	\$158,000,000	256
120	106	<a href="#">Buchanan Ingersoll</a>	Pittsburgh	\$157,000,000	351
121	120	<a href="#">Bracewell &amp; Patterson</a>	Houston	\$156,000,000	349
122	127	<a href="#">Schiff Hardin &amp; Waite</a>	Chicago	\$152,000,000	284

123	122	<a href="#">Lord, Bissell &amp; Brook</a>	Chicago	\$151,500,000	313
124	122	<a href="#">Stoel Rives</a>	Portland, Oregon	\$150,500,000	353
125	148	<a href="#">Boies, Schiller &amp; Flexner</a>	Armonk, New York	\$150,000,000	170
126	129	<a href="#">Jackson Lewis</a>	National	\$147,500,000	350
127	128	<a href="#">Epstein Becker &amp; Green</a>	National	\$147,000,000	329
128	133	<a href="#">Edwards &amp; Angell</a>	Providence	\$145,000,000	297
129	124	<a href="#">Akerman, Senterfitt &amp; Eidson</a>	Miami	\$144,500,000	354
129	114	<a href="#">Snell &amp; Wilmer</a>	Phoenix	\$144,500,000	341
131	126	<a href="#">Thompson &amp; Knight</a>	Dallas	\$142,000,000	317
132	130	<a href="#">Gardere Wynne Sewell</a>	Dallas	\$137,500,000	270
133	133	<a href="#">Sedgwick, Detert, Moran &amp; Arnold</a>	San Francisco	\$136,500,000	326
134	143	<a href="#">Crowell &amp; Moring</a>	Washington, D.C.	\$136,000,000	262
134	136	<a href="#">Munger, Tolles &amp; Olson</a>	Los Angeles	\$136,000,000	153
136	132	<a href="#">Winstead Sechrest &amp; Minick</a>	Dallas	\$134,500,000	306
137	125	<a href="#">Fenwick &amp; West</a>	Palo Alto	\$134,000,000	226
137	148	<a href="#">Nelson Mullins Riley &amp; Scarborough</a>	Columbia, South Carolina	\$134,000,000	323
139	135	<a href="#">Arent Fox Kintner Plotkin &amp; Kahn</a>	Washington, D.C.	\$133,000,000	244
140	139	<a href="#">Vorys, Sater, Seymour and Pease</a>	Columbus	\$132,000,000	324
140	142	<a href="#">Wiley Rein &amp; Fielding</a>	Washington, D.C.	\$132,000,000	246
142	148	<a href="#">Thompson Hine</a>	Cleveland	\$130,000,000	342
143	155	<a href="#">Barnes &amp; Thornburg</a>	Indianapolis	\$129,000,000	343
143	146	<a href="#">Jackson Walker</a>	Dallas	\$129,000,000	291
145	159	<a href="#">Quinn Emanuel Urquhart Oliver &amp; Hedges</a>	Los Angeles	\$128,000,000	200
146	172	<a href="#">Miller, Canfield, Paddock and Stone</a>	Detroit	\$125,000,000	335
147	143	<a href="#">Fish &amp; Neave</a>	New York	\$124,500,000	173
148	139	<a href="#">Michael Best &amp; Friedrich</a>	Milwaukee	\$123,000,000	310
149	141	<a href="#">Powell, Goldstein, Frazer &amp; Murphy</a>	Atlanta	\$122,500,000	270
150	153	<a href="#">Hinshaw &amp; Culbertson</a>	Chicago	\$122,000,000	376
151	157	<a href="#">Vedder, Price, Kaufman &amp; Kammholz</a>	Chicago	\$120,000,000	200
152	153	<a href="#">Kutak Rock</a>	National	\$118,500,000	320
153	147	<a href="#">Foley Hoag</a>	Boston	\$118,000,000	258
154	170	<a href="#">Porter Wright Morris &amp; Arthur</a>	Columbus	\$117,000,000	313
155	162	<a href="#">McCarter &amp; English</a>	Newark	\$116,500,000	281
156	190	<a href="#">Baker, Donelson, Bearman, Caldwell &amp; Berkowitz</a>	Memphis	\$115,500,000	310
157	164	<a href="#">Gardner, Carton &amp; Douglas</a>	Chicago	\$114,000,000	230
158	161	<a href="#">Frost Brown Todd</a>	Cincinnati	\$112,500,000	356
158	157	<a href="#">Moore &amp; Van Allen</a>	Charlotte, North Carolina	\$112,500,000	238
160	151	<a href="#">Kenyon &amp; Kenyon</a>	New York	\$112,000,000	183
161	160	<a href="#">Allen, Matkins, Leck, Gamble &amp; Mallory</a>	Los Angeles	\$111,000,000	190

162	121	<a href="#">Testa, Hurwitz &amp; Thibeault</a>	Boston	\$110,000,000	272
163	176	<a href="#">Patterson, Belknap, Webb &amp; Tyler</a>	New York	\$108,500,000	153
163	172	<a href="#">Stinson Morrison Hecker</a>	Kansas City, Missouri	\$108,500,000	320
163	163	<a href="#">Thompson Coburn</a>	St. Louis	\$108,500,000	282
163	155	<a href="#">Wolf, Block, Schorr and Solis-Cohen</a>	Philadelphia	\$108,500,000	230
167	178	<a href="#">Day, Berry &amp; Howard</a>	Hartford	\$105,000,000	216
168	172	<a href="#">Loeb &amp; Loeb</a>	Los Angeles	\$104,500,000	178
169	195	<a href="#">Husch &amp; Eppenberger</a>	St. Louis	\$104,000,000	305
170	166	<a href="#">Brown Rudnick Berlack Israels</a>	Boston	\$103,500,000	176
171	188	<a href="#">Thacher Proffitt &amp; Wood</a>	New York	\$103,000,000	177
172	179	<a href="#">Lowenstein Sandler</a>	Roseland, New Jersey	\$100,500,000	212
173	166	<a href="#">Choate, Hall &amp; Stewart</a>	Boston	\$100,000,000	157
173	184	<a href="#">Holland &amp; Hart</a>	Denver	\$100,000,000	272
173	136	<a href="#">Pennie &amp; Edmonds</a> <sup>1</sup>	New York	\$100,000,000	168
176	166	<a href="#">Baker &amp; Daniels</a>	Indianapolis	\$99,500,000	244
176	179	<a href="#">Brown Raysman Millstein Felder &amp; Steiner</a>	New York	\$99,500,000	215
176	181	<a href="#">Saul Ewing</a>	Philadelphia	\$99,500,000	227
179	171	<a href="#">Dykema Gossett</a>	Detroit	\$99,000,000	264
179	185	<a href="#">Fox Rothschild</a>	Philadelphia	\$99,000,000	225
181	187	<a href="#">Honigman Miller Schwartz and Cohn</a>	Detroit	\$98,000,000	186
181	197	<a href="#">Jeffer, Mangels, Butler &amp; Marmaro</a>	Los Angeles	\$98,000,000	158
183	183	<a href="#">Bell, Boyd &amp; Lloyd</a>	Chicago	\$95,500,000	214
184	175	<a href="#">Townsend and Townsend and Crew</a>	San Francisco	\$95,000,000	144
185	193	<a href="#">Wildman, Harrold, Allen &amp; Dixon</a>	Chicago	\$94,500,000	187
186	186	<a href="#">Luce, Forward, Hamilton &amp; Scripps</a>	San Diego	\$94,000,000	174
187	N/A	<a href="#">Robinson &amp; Cole</a>	Hartford	\$93,500,000	203
188	181	<a href="#">Howard, Rice, Nemerovski, Canady, Falk &amp; Rabkin</a>	San Francisco	\$93,000,000	138
189	196	<a href="#">Chapman and Cutler</a>	Chicago	\$90,000,000	189
189	N/A	<a href="#">McKee Nelson</a>	Washington, D.C.	\$90,000,000	96
191	191	<a href="#">Blackwell Sanders Peper Martin</a>	Kansas City, Missouri	\$88,000,000	252
191	193	<a href="#">Ice Miller</a>	Indianapolis	\$88,000,000	240
193	N/A	<a href="#">Dinsmore &amp; Shohl</a>	Cincinnati	\$87,000,000	252
194	138	<a href="#">Schnader Harrison Segal &amp; Lewis</a>	Philadelphia	\$86,500,000	172
195	198	<a href="#">Carlton Fields</a>	Tampa	\$86,000,000	196
196	N/A	<a href="#">Adams and Reese</a>	New Orleans	\$85,000,000	233
196	188	<a href="#">Dow, Lohnes &amp; Albertson</a>	Washington, D.C.	\$85,000,000	140
198	200	<a href="#">Knobbe, Martens, Olson &amp; Bear</a>	Irvine, California	\$84,000,000	156
199	192	<a href="#">Palmer &amp; Dodge</a>	Boston	\$83,500,000	161
200	N/A	<a href="#">Lewis Brisbois Bisgaard &amp; Smith</a>	Los Angeles	\$82,500,000	400

Definitions: Figures for gross revenue and net operating income are rounded to the nearest \$500,000. Figures for revenue per lawyer, profits per equity partner, and partner compensation are rounded to the nearest \$5,000. Firms that tied in the rankings are listed alphabetically. In most instances, our results are based on the accounting method used by the firm; if a firm offered us both cash- and accrual-method figures, we chose the former. Revenue figures include paralegal billings but not revenue from ancillary businesses, equity investments, or charges for disbursements. Revenue per lawyer is gross revenue divided by the number of lawyers; profits per equity partner is net operating income—minus aggregate compensation for all nonequity partners, if any—divided by the number of equity partners. Average partner compensation is the net operating income plus the aggregate salary of all nonequity partners divided by the number of equity and nonequity partners. Profitability index is the ratio of profits per partner to revenue per lawyer. Firm size: For firms whose fiscal year ended between September 1, 2003, and February 29, 2004, the numbers of lawyers and partners are stated as of August 31, 2003. For firms whose fiscal year ended between March 1 and August 31, 2003, numbers are stated as of the end of the fiscal year. We asked for full-time equivalent lawyer numbers, which were rounded to the nearest whole number. For more complete definitions, see the Methodology on page 97.

\* An asterisk indicates the firm has more than one partnership tier.

<sup>1</sup> Firm disbanded at the end of 2003.

*(The American Lawyer, August 2004)*

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